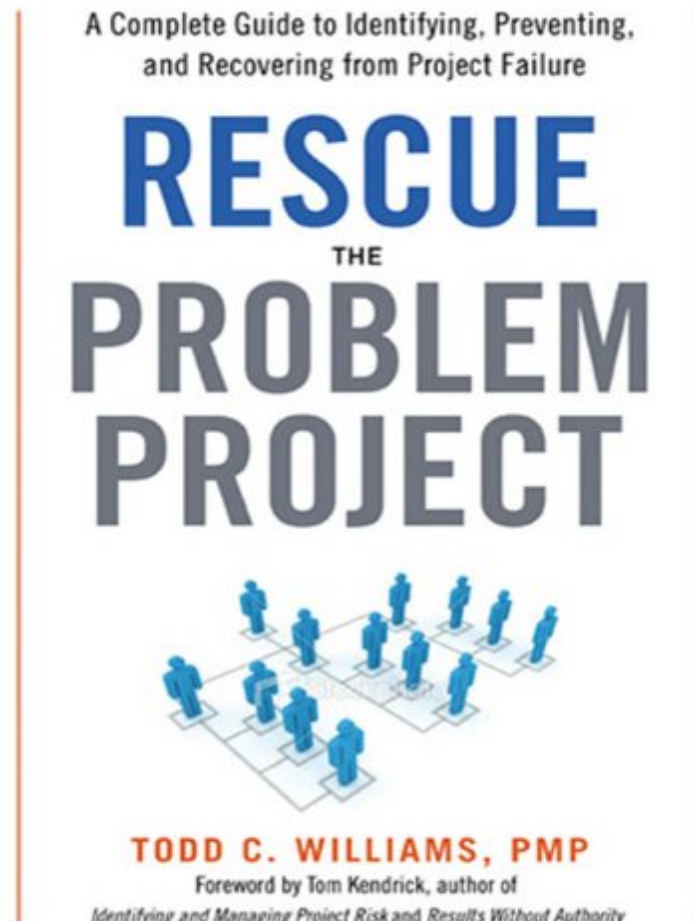


(Free read ebook) Rescue the Problem Project: A Complete Guide to Identifying, Preventing, and Recovering from Project Failure

## Rescue the Problem Project: A Complete Guide to Identifying, Preventing, and Recovering from Project Failure

Todd C. Williams PMP

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**Todd C. Williams PMP : Rescue the Problem Project: A Complete Guide to Identifying, Preventing, and Recovering from Project Failure** before purchasing it in order to gauge whether or not it would be worth my time, and all praised Rescue the Problem Project: A Complete Guide to Identifying, Preventing, and Recovering from Project Failure:

2 of 2 people found the following review helpful. Solving Project and other business problemsBy lswpdx"Rescue the Problem Project" is an excellent book, thorough and usable for your company. What I liked most of the book was the practical applications, his methodology and key elements of his solutions, planning, people, good data and the customer. The numerous case examples provide insight and make it easy to relate to your own company's problems

and adding a personal touch to Todd's solutions for your project. Todd pays excellent attention to how people at all levels of management impact the success or failure of a project. At the same time, Todd forces to rely on facts, not opinions of what may be going wrong with a project. Todd offers a sound methodology of recovering the project and the elements of what should be included in any project management plan. He addresses all aspects of auditing the project for a proper assessment and analysis to make sure the project or parts of the project are even worth fixing. Rather than move right to execution, I appreciated the negotiation section to ensure that before going forward all interested parties are focused on the right result. Although this is a "rescue" methodology, knowing how to fix the project will ensure you head off the problem before it even starts. Finally, the methodology pays homage to the customer whose happiness determines our business success.

0 of 0 people found the following review helpful. It wasn't too boring, even though project management is not something I ... By Brian D. Williams This was a required text for one of my graduate level classes. It wasn't too boring, even though project management is not something I care much about.

0 of 0 people found the following review helpful. I recently read and would like to highly recommend Todd Williams book "Rescue the Problem Project". Todd gives great guidance and sound advice in accurately assessing and dealing with troubled projects. He is an experienced practitioner who has been involved with turning around hundreds of failing projects. Todd gives practical advice on how to audit projects, analyze data, and applicable approaches and solutions for those finding themselves with a troubled project that may be over budget, running late or out of control. Anyone who is involved with running projects needs to read his sound advice to prevent your project from getting into trouble.

Back from the brink—the first fail-safe recovery plan for turning around troubled projects. When budgets are dwindling, deadlines passing, and tempers flaring, the usual response is to browbeat the project team and point fingers of blame. Not helpful. For these situations, what is needed is an objective process for accurately assessing what is wrong and a clear plan of action for fixing the problem. *Rescue the Problem Project* provides project managers, executives, and customers with the answers they require. Turnaround specialist Todd Williams has worked with dozens of companies in multiple industries resuscitating failing projects. In this new book, he reveals an in-depth, start-to-finish process that includes: Techniques for identifying the root causes of the trouble; Steps for putting projects back on track—audit the project, analyze the data, negotiate the solution, and execute the new plan; Nearly 70 real-world examples of what works, what doesn't, and why; Guidelines for avoiding problems in subsequent projects. Many books explain how to run a project, but only this one shows how to bring it back from the brink of disaster. And with 65% of projects failing to meet goals and 25% cancelled outright, that's essential information!

"If you are a project leader determined to succeed, read an excellent book: *Rescue the Problem Project*. --Managers' Minute "If your project is troubled and constantly reporting a status of Red or Amber, then get your hands on a copy now." --A Girl's Guide to Project Management "Reading his book is like being paired with the best mentor around and I read it like I do good fiction; totally absorbed." --Change for Action "Whether you are a seasoned project manager or at the beginning of your career, this book is for you if your project is in the red." --Project Manager.com "Project team members and managers responsible for overseeing any kind of project, whether formally designated or not, will benefit from reading this book and keeping it as a reference." - Quality Progress "Todd depicts a common sense approach in the book. It is a great reference to help rescue your distressed project or get it out trouble." --PM World Journal "... lays out an insightful process, based on real world examples, to identify, prevent and recover from project failure." --PM World Journal "When you're in crisis mode, reach for this book to assess the core problems and create an action plan." --Wrike blog "... provides a step by step plan to getting your project back on the right track; [and] includes a treasure trove of real world examples to back up its strategies." --Workzone

From the Inside Flap  
**WARNING:** Your latest project could be headed into the red. Think it can't happen? Think again. Some two-thirds of all projects—even well-designed initiatives that get off to a flying start—are bound to go over budget, blow their schedules, or otherwise fail to live up to expectations. A whopping 25% will get canceled outright, and you know who will be on the hot seat. Your reputation, your job, your career, and your entire organization could be at risk if a major project fails. Don't let it happen. At last you've got a real defensive weapon against failure. With nearly 70 real-life examples of project rescue methods in action on the job, *Rescue the Problem Project* is the book to use before—or while—you're in full-blown emergency mode. Project recovery expert Todd Williams presents a proven approach to identifying problems and creating and executing a targeted, effective recovery plan. The book breaks the recovery process into four distinct and practical steps: **Audit.** Determine the human and technological factors, scope, time frame, and other roles and issues in the project's failure. **Analyze.** Is the project worth saving at this point? If so, determine the root causes of the problems; create an action plan; apply the appropriate methodology; define the recovered project; and more. **Negotiate.** What project elements are on or off the table going forward? Provide multiple recovery options to the stakeholders; do proper planning and presentation of

proposed solutions; and address concerns. Execute. Implement corrective actions that keep problems from recurring on the rescued project and prevent new ones from cropping up in their place; manage perceptions and reactions to failures large and small. The book's final section deals with applying lessons learned so that your future projects avoid problems and pitfalls from the beginning. You'll learn how to apply better risk assessment and management strategies and quantify the probability of success on almost any project. Crucial chapter takeaways provide the right-now starting points for each stage and step in the recovery process, so that you can start making progress today. Whether you are involved in the daily processes of the project or are responsible to senior management for its success, *Rescue the Problem Project* gives you powerful, repeatable processes to rein in schedules and budgets, improve products and processes, and make yourself and your team heroes to your clients, your bosses, your colleagues—and anyone counting on your success!

Todd C. Williams is an experienced Senior Project Audit and Recovery Specialist, and a certified PMP®, with over 25 years of international experience in project recovery. His project experience includes managing the development of large-scale business systems integration initiatives throughout the world. Mr. Williams is an active member and frequent contributor to the Society for Information Management (SIM), the Project Management Institute (PMI®), the Association for Operations Management: Advancing Productivity, Innovation and Competitive Success (APICS), and the Financial Executives Networking Group (FENG).

**Back from the Brink: Presenting the First Fail-Safe Recovery Plan for Turning Around Your Most Troubled Projects!** When budgets are evaporating, deadlines passing unmet, and tempers flaring, the project team must do more than point fingers of blame. With up to 65% of projects failing to meet goals and of those 25% canceled outright, what is needed is an objective process for accurately assessing what's wrong—and a clear plan of action for fixing the problem. *Rescue the Problem Project* provides executives, project managers, and customers with the answers they require. Turnaround specialist Todd Williams has worked with dozens of companies in multiple industries resuscitating failing projects. In this new book, he reveals an in-depth, start-to-finish process that includes:

- Techniques for identifying the root cause of the problems
- Steps for putting projects back on track—audit the project, analyze the data, negotiate the solution, and execute the new plan
- Nearly 70 real-world examples of what works, what doesn't, and why
- Guidelines for avoiding problems in subsequent projects.

Many books explain how to run a project, but only this one shows how to bring any project—and just maybe your entire organization—back from the brink of disaster!

**Advance Praise for *Rescue the Problem Project*:**

- “Whether you are trying to prevent, identify, or recover a failing project, this book shows you how to analyze the interaction between people, process, and technology.” —Jackie Barretta, Senior Vice President and CIO, Conway, Inc.
- Rescue the Problem Project* addresses what everyone on the team, from the CEO to the individual contributor, needs to know about recovering projects. Furthermore, it suggests actions to guide corporate change and create an agile and aggressive company.” —Dick Albani, Vice President (retired), TRW, Inc.