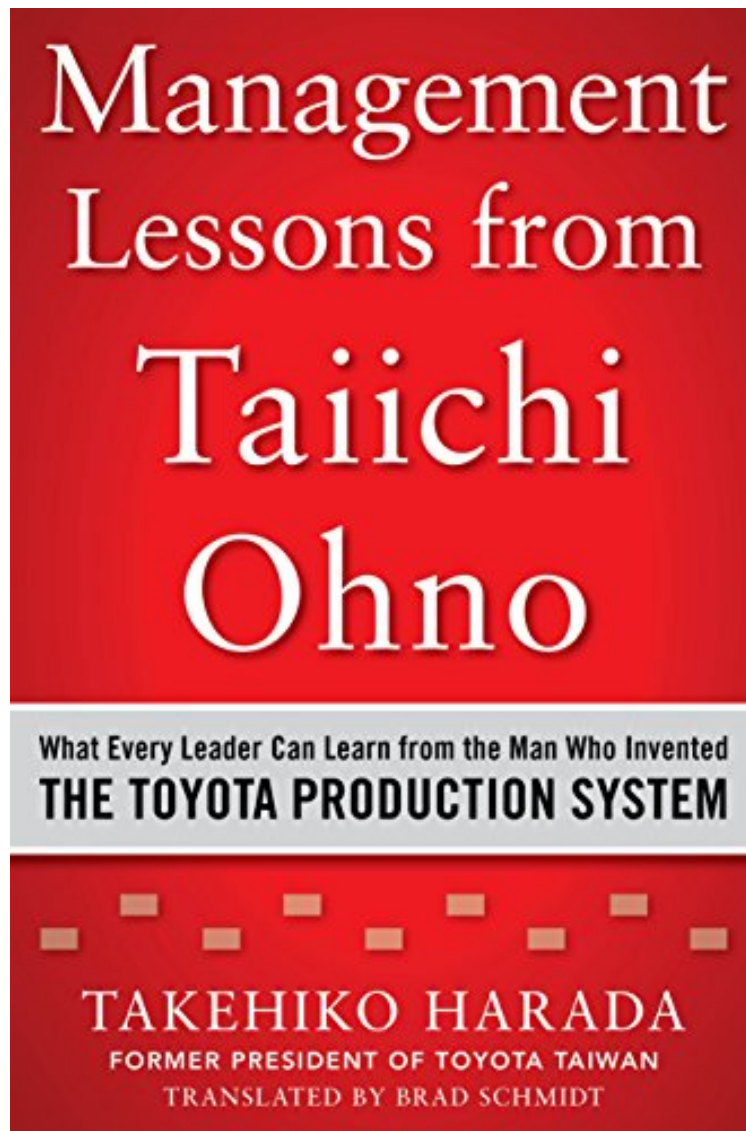


(Free download) Management Lessons from Taiichi Ohno: What Every Leader Can Learn from the Man who Invented the Toyota Production System

Management Lessons from Taiichi Ohno: What Every Leader Can Learn from the Man who Invented the Toyota Production System

Takehiko Harada

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Takehiko Harada : Management Lessons from Taiichi Ohno: What Every Leader Can Learn from the Man who Invented the Toyota Production System before purchasing it in order to gauge whether or not it would be worth my time, and all praised Management Lessons from Taiichi Ohno: What Every Leader Can Learn from the Man who Invented the Toyota Production System:

0 of 0 people found the following review helpful. I really wanted to give the book 5 stars, but...By Mark WarrenI was

very much looking forward to reading about the experience of someone that worked in close proximity to Ohno and also in their Operations Management Consulting Division. I really wanted to give the book 5 stars, but... considering his arrival at Toyota was just after Ohno states that he had a mature system, I expected better. Pros: He offers some insight on working with suppliers and as an expat for your company. He is one of the few that clearly defines that Ohno's primary goal was to create flow and all activity was to resolve disruptions observed. On consultants; that they are under pressure to show quick results and often do things that look good in the short term, but undermine the establishment of TPS. He is rather critical of people starting with 2S or 5S, as was Ohno. (I was expecting him to mention where it came from.) Cons: Editing - as someone that has read all of Ohno's published books and many of the interviews he gave, the early history Harada provides contradicts Ohno's own work. He attributes many events 10-20 years before they happened, like the supermarkets. His discussion about the andons would lead someone to believe that Toyota or Ohno invented the system...except there is a book in the Toyota City office published in 1931 that clearly describes the andon cord system in Ford's River Rouge plant. If we look at his attribution about kitting, Ford was using this in 1915. On reorganizing the machining equipment for flow... Ueno reorganized a Japanese spinning plant in 1917. Outside of the historical errors that should have been corrected by good editing, I was quite disappointed with how much was missing beyond the observations on flow. I was expecting much more insight from someone in the 2nd generation after the engineers that had refined the Toyota Production System. 1 of 1 people found the following review helpful. Absolutely a MUST READ for anyone serious about lean, and serious at measuring where they are in understanding lean thinking. By Michael Balle For any one at all serious about lean thinking, this is an absolute must read - no excuses! Most books describe the "what" of lean, the tools, the cases, the instances. A few explain the "how" the principles and the guidance on how to apply these in various conditions. But all too often the original intent is lost - the "why". Takehiko Harada's great book brings us back to the deep why - why did Taiichi Ohno look so differently at work, and all the efforts his teams made to understand his insights and go beyond. We need more books like this one, and we can start by reading this one, over and over again. 1 of 1 people found the following review helpful. A Must Read for Lean/CI Practitioners By CWPI highly recommend this book. It fills in some more pieces of Toyota's past and how they have sustained this system. Like other books, this one adds a couple more pieces to the Toyota puzzle. It is a really quick read- of note - Ohno used the model line concept - Ohno's goal for kanbans was no more than a WIP Cap of 5 - Ohno's strategy that led to team leaders and group leaders having 50% of their time free - Also dedicates one or two chapters to what we call process flow analysis or TIPS (following the product) This tool is not utilized in its true form nor understood by most practitioners today.

The 15 most powerful practices of the legendary Taiichi Ohno you can use to drive breakthrough productivity improvements in your company Having spent 40 years working at the side of Taiichi Ohno at Toyota, Takehiko Harada recounts his experiences transforming operations as we know them. In Management Lessons from Taiichi Ohno, Harada explains, "Good Kaizen makes an environment where work is meaningful. To create a workplace like this, it is crucial to train people in the management of a lean organization." The book provides managers and executives with the tools they need to implement TPS/Lean within their organization.

About the Author Takehiko Harada joined Toyota Motor Corporation in 1968, where he served as machine department head, project general manager of the Operations Management Consulting Division (Toyota's TPS deployment group), and Head for engineering works.