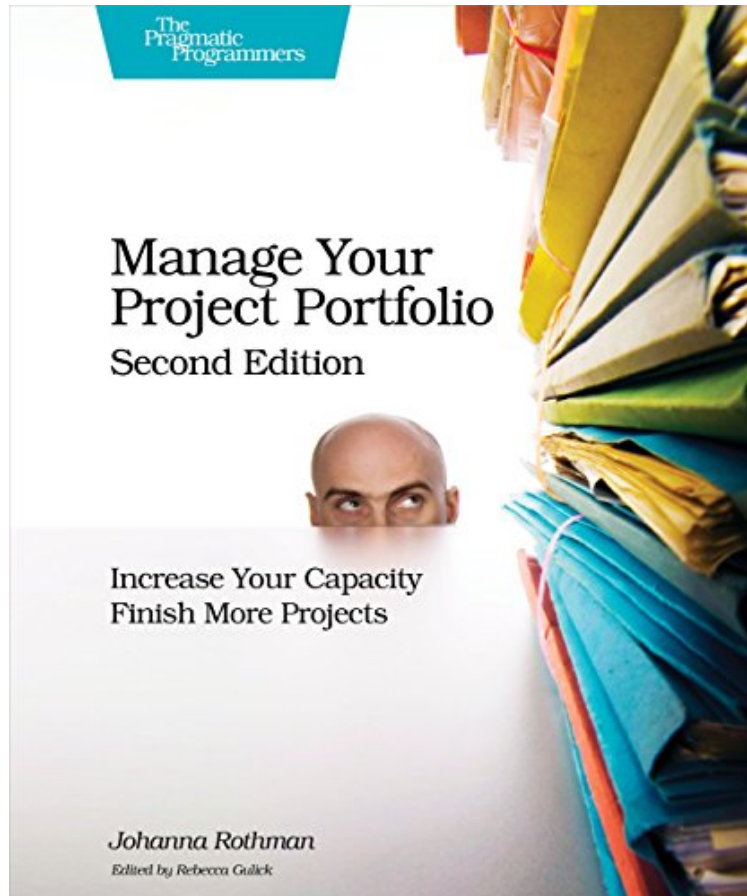


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# Manage Your Project Portfolio: Increase Your Capacity and Finish More Projects

Johanna Rothman

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**Johanna Rothman : Manage Your Project Portfolio: Increase Your Capacity and Finish More Projects** before purchasing it in order to gauge whether or not it would be worth my time, and all praised Manage Your Project Portfolio: Increase Your Capacity and Finish More Projects:

0 of 0 people found the following review helpful. Practical guide to conquer Agile portfolio managementBy Agile\_ChrisMany practical examples to start and/or improve management of a project portfolio using proven Agile practices.2 of 2 people found the following review helpful. Simple, visual project portfolio managementBy A reviewerI'm really enjoying this book on PPM. It is indeed pragmatic. As a product manager for a major PPM vendor I see this as an important direction for PPM going forward: simple and visual without losing the power of what PPM provides - how to figure out the right things to do. There are many good books on PPM that come from a more traditional PMI-oriented perspective. There is value in understanding those approaches. However, as lean / agile methodologies begin to permeate further across IT departments (and others as well) I believe that simple, visual agile approaches will prove to be the next wave of PPM. This book will help us get there. Although I found the book in the Software section at the bookstore I believe the techniques and approach described in the book apply to many industries

and companies that are attempting to maximize value creation and realization by managing a portfolio of projects.0 of 0 people found the following review helpful. Prioritize and Conquer, but Will This Work for Everyone?By TheseusAuthor Rothman asks a really strong question: how much time to you spend working effectively and how much time to you spend coping with emergencies? And, perhaps even more importantly, how much time do you spend "mutitasking" inefficiently? Doing a little of this and a little of that?I think this book does a very good -- but not great -- job of providing you with the tools to tackle these complex problems.The author argues that "lean and agile" management in these situations means that you need to understand the mission of each project without getting side-tracking by mission "buzz words." Well, ok. I get that. Although that strategy doesn't provide me with the problem-solving that I personally need.So, I ultimately came down to this...1. I admire that this is a pragmatic book2. It is fairly jargon-free. And short!3. You can skim it, see the problems that it discusses that you frequently encounter, and get some insight.4. But. This is a system. "Create these piles...put post-its here and here" etc.5. Her solutions aren't my solutions. In fact, I think this book might be designed for Project Managers who are not so good at Managing Project.

You have too many projects, and firefighting and multitasking are keeping you from finishing any of them. You need to manage your project portfolio. This fully updated and expanded bestseller arms you with agile and lean ways to collect all your work and decide which projects you should do first, second, and never. See how to tie your work to your organization's mission and show your managers, your board, and your staff what you can accomplish and when. Picture the work you have, and make those difficult decisions, ensuring that all your strength is focused where it needs to be. All your projects and programs make up your portfolio. But how much time do you actually spend on your projects, and how much time do you spend on emergency fire drills or waste through multitasking? This book gives you insightful ways to rank all the projects you're working on and figure out the right staffing and schedule so projects get finished faster.The trick is adopting lean and agile approaches to projects, whether they're software projects, projects that include hardware, or projects that depend on chunks of functionality from other suppliers. Find out how to define the mission of your team, group, or department, with none of the buzzwords that normally accompany a mission statement. Armed with the work and the mission, you'll manage your portfolio better and make those decisions that define the true leaders in the organization. With this expanded second edition, discover how to scale project portfolio management from one team to the entire enterprise, and integrate Cost of Delay when ranking projects. Additional Kanban views provide even more ways to visualize your portfolio.

About the Authorknown as the "Pragmatic Manager," provides frank advice for your tough problems. She's the author of ten books about management and project management, ranging from hiring and the job search to the project portfolio. See her site, <http://www.jrothman.com> for articles, and her email newsletter, the Pragmatic Manager.