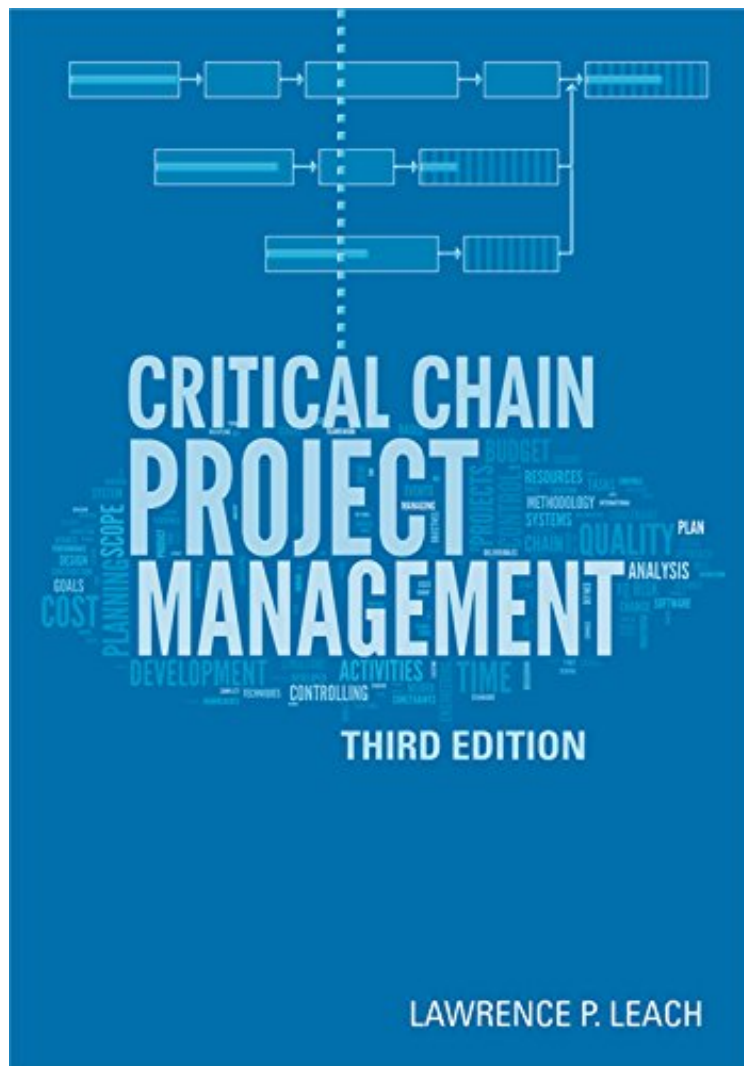


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## Critical Chain Project Management, Third Edition (Artech House Technology Management and Professional Development Library)

*Lawrence P. Leach*

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**Lawrence P. Leach : Critical Chain Project Management, Third Edition (Artech House Technology Management and Professional Development Library)** before purchasing it in order to gauge whether or not it would be worth my time, and all praised Critical Chain Project Management, Third Edition (Artech House Technology Management and Professional Development Library):

2 of 2 people found the following review helpful. Required Reading for Serious Project Managers Who Must Succeed!! By Goucheman I teach project management courses at the university level and I know of no other project management text that unites so exquisitely what are, in my mind, far flung theories and tools of the discipline. Mr.

Leach, over the course of three editions, has evolved the essence of a unifying theory of project management that integrates the theory of constraints, critical chain management, general systems theory, lean thinking, six sigma, earned value, the agile framework and Kanban visibility. All these are neatly tucked under the umbrella of the PMBoK's major knowledge areas. This 3rd edition ties all these elements together very nicely resulting in practical and useful strategies for achieving competitive advantage by delivering high quality value, faster, cheaper and sustainably. The book ends with strategies to attempt the organizational transition to Critical Chain Project Management. This is probably the hardest part and, in the book, is compared to riding an elephant that is determined to go its own way regardless where you want to go. My personal motto is "if the organization won't change, then change organizations and join a winner"<sup>4</sup> of 4 people found the following review helpful. One of the very best books on how to implement Critical Chain. By Philip Marris The 2nd edition was already one of my 3 reference books on Critical Chain. This 3rd edition is an improvement on the previous one. One of its main strengths is that it gives you good practical advice on how to implement the approach (the problems of correctly planning feeding buffers for instance that are quite common). The other strong point is that Larry Leach explains how to complement the original Theory Of Constraints Critical Chain concepts with the ideas of : the PMI ("standard project management best practises"), Lean and Six Sigma. If you are implementing or using Critical Chain I believe it would be foolhardy not to have read this book at least twice. 1 of 2 people found the following review helpful. conceptual background of CCPM, few examples.. By Utkan Ulucel It compares old and new approaches through the book. I was expecting a detailed CCPM explanation and several examples even some exercises with answers. Unfortunately this is not I have found. There is a strong promotion of kanban concept in CCPM which is strange to me since this concept is originated from TOC Goldratt rather than lean. I like the convergence all new techniques (lean, TOC, 6sigma) to Deming's profound knowledge. I like the presentation of parkinson's law, partee law, student's syndrome, little's law, queuing theory, central limit theorem,... together and attached to CCPM. I like the listing about role of players (task manager, resource manager, project manager,...) I like the addition of cost buffer and the way it has been connected to time buffer. This book could have been shorter and more organized.

This third edition of an Artech House bestseller is packed with fresh, field-tested insights on how to plan, lead, and complete projects with unprecedented efficiency. It provides project managers with expanded coverage on critical chain planning, multiple project selection and management, critical change project networks, new Lean techniques related to critical chain project management (CCPM), and effective strategies for bringing about the organizational change required to succeed. This cutting-edge work spells out all the CCPM techniques, tools, and theory managers need to develop critical chain solutions and apply them to their challenging projects. Moreover, the book helps managers master key project skills not covered in other critical chain books, such as scope control and risk management. This easy-to-follow resource shows managers how to shorten project delivery time, eliminate cost and scheduling over-runs, manage project resources more efficiently, reduce stress on their project teams, and finish projects that meet or exceed expectations.

About the Author Lawrence P. Leach is president of Advanced Projects, Inc. and a certified Project Management Professional (PMP). He received his M.S.M.E. from the University of Connecticut and his M.B.A. from the University of Idaho.